



# Charlie Foxtrot: Fixing Defence Procurement in Canada (Point of View)

*Kim Richard Nossal*

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**Charlie Foxtrot: Fixing Defence Procurement in Canada (Point of View)** Kim Richard Nossal  
Defence expert Kim Richard Nossal presents a damning case of defence procurement in Canada, and shows how to fix it.

Defence procurement in Canada is a mess. New equipment is desperately needed for the Canadian Armed Forces, but most projects are behind schedule, over budget, or both. Not only has mismanagement cost Canadian taxpayers hundreds of millions of dollars, it has also deprived Canada and the CAF of much-needed military capacity.

In fact, successive governments — both Liberal and Conservative — have so poorly managed the complexities of defence procurement that it will take years before the Royal Canadian Navy, the Royal Canadian Air Force, and the Canadian Army regain capabilities they need. While every new prime minister has come to power determined to fix problems inherited from their predecessors, getting it right has remained frustratingly elusive. *Charlie Foxtrot* offers a fresh take this issue. It shows why governments have found it so difficult to equip the CAF efficiently, and offers a set of political prescriptions for fixing defence procurement in Canada.

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